




2020 FINANCIAL SUMMARY

Fiscal Year ending September 30, 2020

PREPARED BY: Department of Management & Budget • Kyle I. Jen, Director





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The Comprehensive Annual Financial Report is available to read on the county's website oakgov.com/mgtbud/fiscal. But Oakland County also offers this separate report to provide you a condensed picture of the county's finances.



to the residents OF OAKLAND COUNTY, MI

There is plenty of good news in Oakland County's Financial Summary for Fiscal Year 2020. This report provides you with a clear picture of the county's finances and explains how we use your tax dollars. It also includes an explanation of some of the county's programs and initiatives.

Oakland County continues to earn its reputation for fiscal responsibility through prudent management, balanced three-year budgets, outstanding services and innovative ways to deliver those services, and all while we continue to manage fluctuating levels of tax revenue.

And in the past year, we accomplished our goals at the same time we were dealing with the global COVID-19 pandemic that hit more than 100,000 of our residents, including more than 2,000 who died from the virus. Those seamless services came despite a vast majority of our employees being forced to work from home because of the coronavirus.

Maintaining fiscal discipline and ensuring the county lives within its means is a fundamental principle of good government. That budgetary restraint has earned the county a AAA bond rating every year since 1998 from Moody's Investors Service and Standard & Poor's. The coveted rating was just reaffirmed in April 2021 and Oakland County will continue to adopt long-term planning goals and maintain the discipline to achieve those objectives.

The cooperative partnership among the countywide elected officials, the Board of Commissioners and the administration is an essential key to managing and balancing our revenues and spending.

Each year, Oakland County publishes its Comprehensive Annual Financial Report. The highly technical document contains the county's financial statements prepared in accordance with Generally Accepted Accounting Principles (GAAP) and the standards and guidelines set by the Governmental Accounting Standards Board. The Comprehensive Annual Financial Report also includes an independent auditor's report that states it has reviewed the financial statements and found them to be complete, accurate and in the correct format. I hope you enjoy the 2020 edition.



David Coulter
Oakland County Executive



BOARD OF COMMISSIONERS

fiscal year 2020



DAVID T. WOODWARD
CHAIRPERSON



MARCIA GERSHENSON
VICE-CHAIRPERSON

COMMISSIONERS

Marcia Gershenson

Michael J. Gingell

Robert Hoffman

Janet Jackson

Adam Kochenderfer

Eileen T. Kowall

Thomas Kuhn

Christine Long

Penny Luebs

Gwen Markham

Gary R. McGillivray

Thomas Middleton

William Miller

Kristen Nelson

Angela Powell

Nancy L. Quarles

Michael Spisz

Shelley G. Taub

Philip J. Weipert

David T. Woodward

Helaine Zack

CITY/TWP OF RESIDENCE

Bloomfield Hills

Lake Orion

Highland

Southfield

Rochester Hills

White Lake

Troy

Commerce Township

Clawson

Novi

Madison Heights

Clarkston

Farmington

Pontiac

Pontiac

Southfield

Oxford

Bloomfield Township

South Lyon

Royal Oak

Huntington Woods



an overview OF OAKLAND COUNTY

did you know?

The county's museums include Cranbrook Art Museum, Cranbrook Institute of Science, the Holocaust Memorial Center and Meadow Brook Hall.



Some of the world's top musicians perform at DTE Energy Music Theatre in Independence Township and Meadow Brook Amphitheatre in Rochester.



The Detroit Zoo is located in Oakland County.



Oakland County, Michigan is synonymous with excellence. Its thriving communities, natural landscapes, premier entertainment venues, diverse restaurants, quality schools, leading medical facilities and dependable business resources offer an unparalleled quality of life for those who live, work or spend leisure time in Oakland County.

Over 1.2 million residents enjoy distinct neighborhoods including rural regions, walkable downtowns and thriving cities. Oakland County's distinct collection of cities, villages and townships offers a broad selection for every budget and lifestyle – from rolling farmland to established city neighborhoods with tree-lined streets, parks and nearby schools, and a variety of different housing options.

Businesses – from small startups to major corporations – depend on Oakland County's world-class resources, thriving business climate and proven infrastructure. The county offers a solid environment of support, with programs and technologies focused on ongoing economic growth and development.

Oakland County's top 10 employers cover a wide mix of manufacturing, health and government sectors:

1. Beaumont Health Systems
2. FCA US LLC (formerly Chrysler Group LLC)
3. General Motors Corporation
4. United Wholesale Mortgage
5. Ascension Michigan
6. Henry Ford Health System
7. U.S. Postal Service
8. Oakland County Government
9. Magna International of America, Inc.
10. Trinity Health

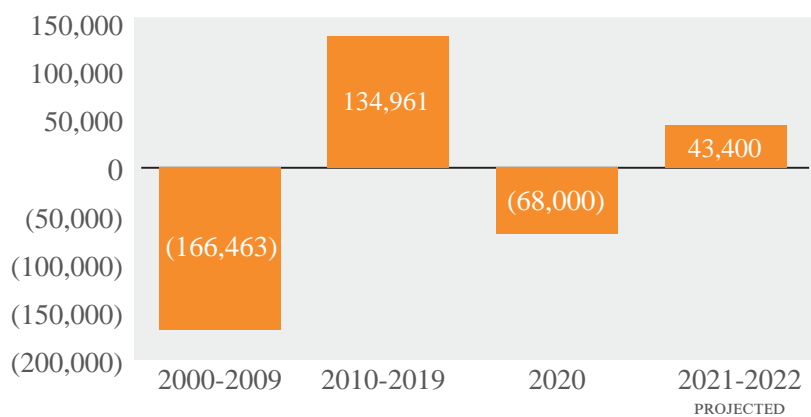
Oakland County has a reputation as home to many of the region's top educational facilities, from Pre-K through higher education to dedicated research facilities focused on high-tech skills that meet the region's increasing need for tech-savvy talent.

The County's 910 square miles are filled with natural wonders including 89,000 acres of parkland, more than 1,400 lakes, rivers and streams and numerous trails for hiking, biking and horseback riding. There are a wide variety of shopping experiences ranging from small boutiques to large high-end multi-level malls. Oakland County provides residents everything they need—great jobs and schools, safe neighborhoods and splendid surroundings.



OAKLAND COUNTY'S economy

PROJECTED JOB GROWTH IN OAKLAND COUNTY



Source: Gabriel Ehrlich and Donald Grimes, Institute for Research on Labor, Employment, and the Economy, University of Michigan

Figure 1

Oakland County is recognized as one of the most successful counties in the nation. The county ranks ninth overall on a combined measure of prosperity according to the University of Michigan economists Gabriel Ehrlich and Donald Grimes. Oakland County's economy had been improving since the days of the "Great Recession" experiencing continued job growth in early 2020, marking 10 years of job growth which is the longest streak since the recession's low point at the end of 2009. Since then, Oakland County has recovered 134,961 jobs through the end of 2019. Unfortunately, the COVID-19 pandemic certainly had an impact on the county's economy, with economist Gabriel Ehrlich predicting in a September 2020 report that the County would lose 68,000 jobs in 2020. However, it is forecasted that Oakland will enjoy a faster job recovery than Michigan overall and will regain 43,400 jobs in 2021 and 2022. **Figure 1** illustrates this trend.

Oakland County's 2019 per capita personal income was \$73,271. It is the highest among Michigan's 83 counties according to the U.S. Bureau of Economic Analysis' (BEA) most recently published data on November 17, 2020. The 2019 PCPI reflects an increase of 2.7% from 2018 and compares favorably to the national average \$56,490 and the state average of \$49,228.

Oakland County's unemployment rate had improved steadily from the 2009 high rate of 13.0%. However, unemployment spiked in April 2020 as a result of the pandemic and by December 2020, Oakland County's unemployment rate was 7.9% according to a Michigan Department of Technology, Management & Budget report. This compares to the national unemployment rate at 6.7% and the State of Michigan rate at 7.5%. Unemployment rates for the past decade are illustrated in **Figure 2**.

UNEMPLOYMENT RATES

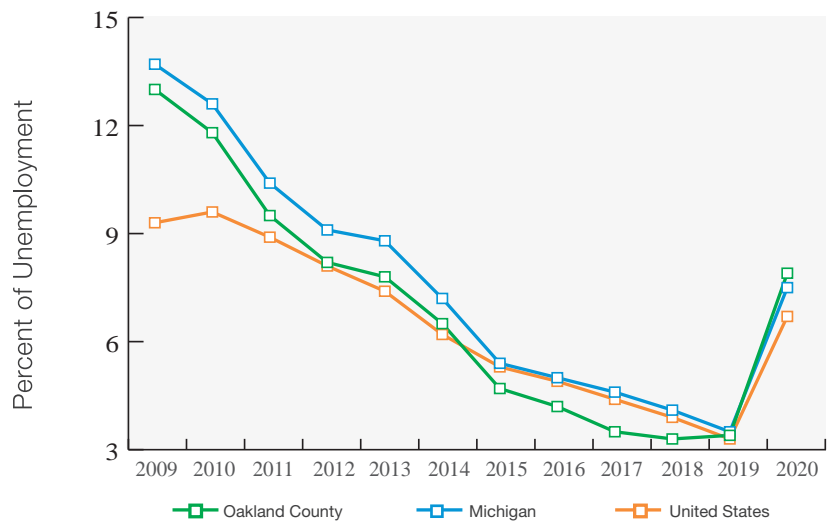
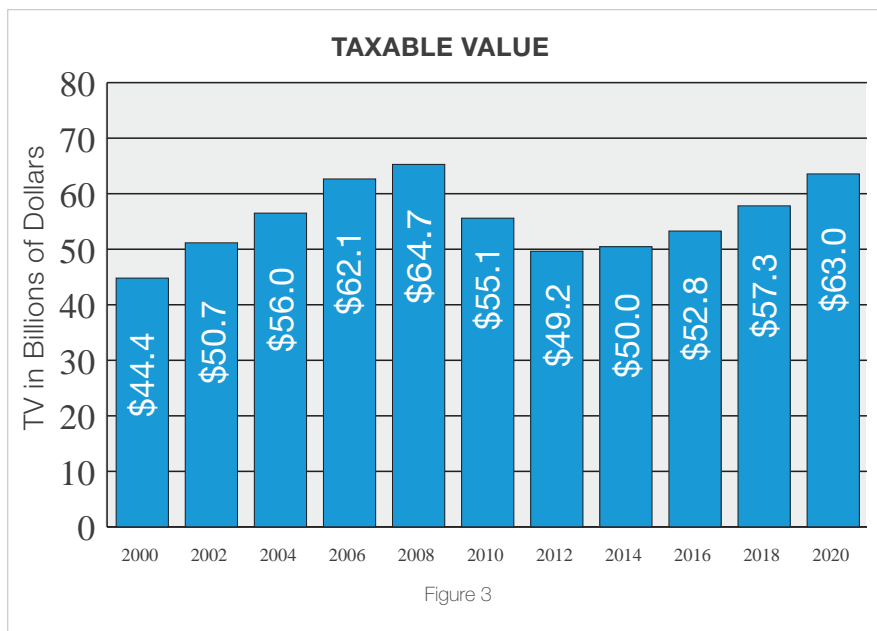


Figure 2



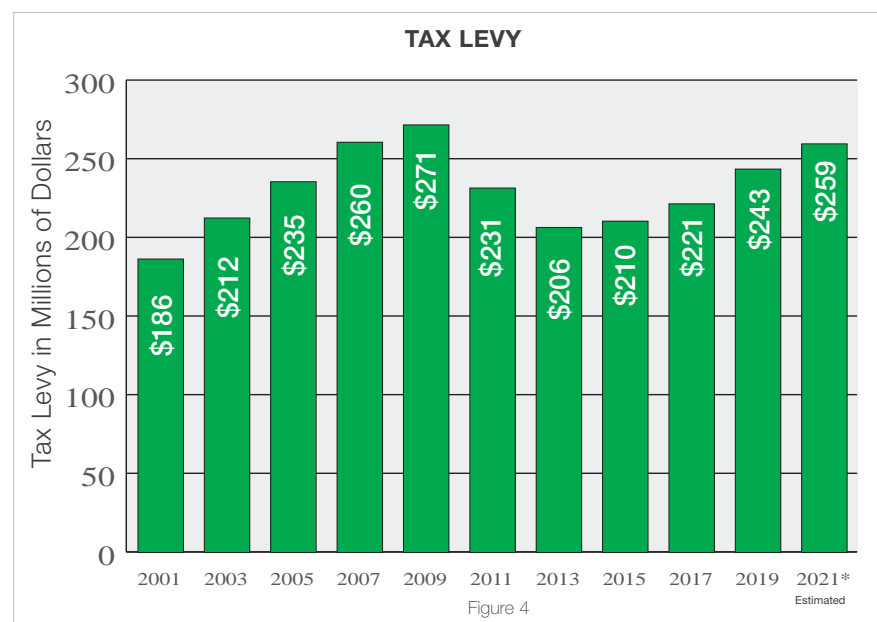
OAKLAND COUNTY'S tax base



Oakland County's collective property values remain the highest of all 83 counties in Michigan and represents 16.6% of the state's total value (Oakland County's population represents only approximately 12.6% of Michigan's total). The majority of Oakland County's taxable value is within the residential class of property, which is approximately 74.9% of the total property tax base.

Millage rate is the rate at which property taxes are levied on property. A mill is 1/1000 of a dollar. Property taxes are computed by multiplying the taxable value of the property by the number of mills levied. The county millage rate for the July 1, 2020 property tax levy was 4.02 mills (out of a maximum authorized levy of 4.0468 mills) for operations, one of the lowest county tax rates in the State of Michigan.

The 2020 market value of property in Oakland County was approximately \$162.4 billion, an increase of approximately \$8.9 billion from 2019 to 2020 (5.84%). The Taxable Value (TV), which is the calculation on which property tax revenue is based, increased 4.46%. This is the eighth year of increase in property value following five consecutive years of decline. Changes in the county's taxable value and tax levies are depicted in **Figures 3 and 4**.





OAKLAND COUNTY'S financial condition

Even through the significant challenges brought about with the COVID-19 pandemic, Oakland County government continued to provide the services expected by its citizens, supported its cities, villages, and townships, and worked with the private sector to support recovery of the local economy – all while still balancing a multi-year budget and maintaining a healthy fund balance. This was accomplished through the combined efforts of Oakland County's elected officials, administrators, and employees who realize that their job is to continue providing necessary services in times of emergency. Oakland County's historic focus has always been on long-term sustainability.

As with the rest of the state, nation, and world, the COVID-19 pandemic required Oakland County to take quick and decisive action. Oakland County received approximately \$219.4 million in direct Coronavirus Aid, Relief and Economic Security (CARES) Act funding of which \$90.8 million was used in FY 2020 as well as other COVID-19-related grants to stabilize and mitigate the effects of the pandemic locally. A summary of COVID-19 support as of December 2020 is shown in **Figure 5**. This could not have been accomplished without the leadership of the Board of Commissioners, county and local elected officials, residents, businesses, non-profit organizations, and state and federal partners, as well as county employees who kept services running throughout the pandemic.

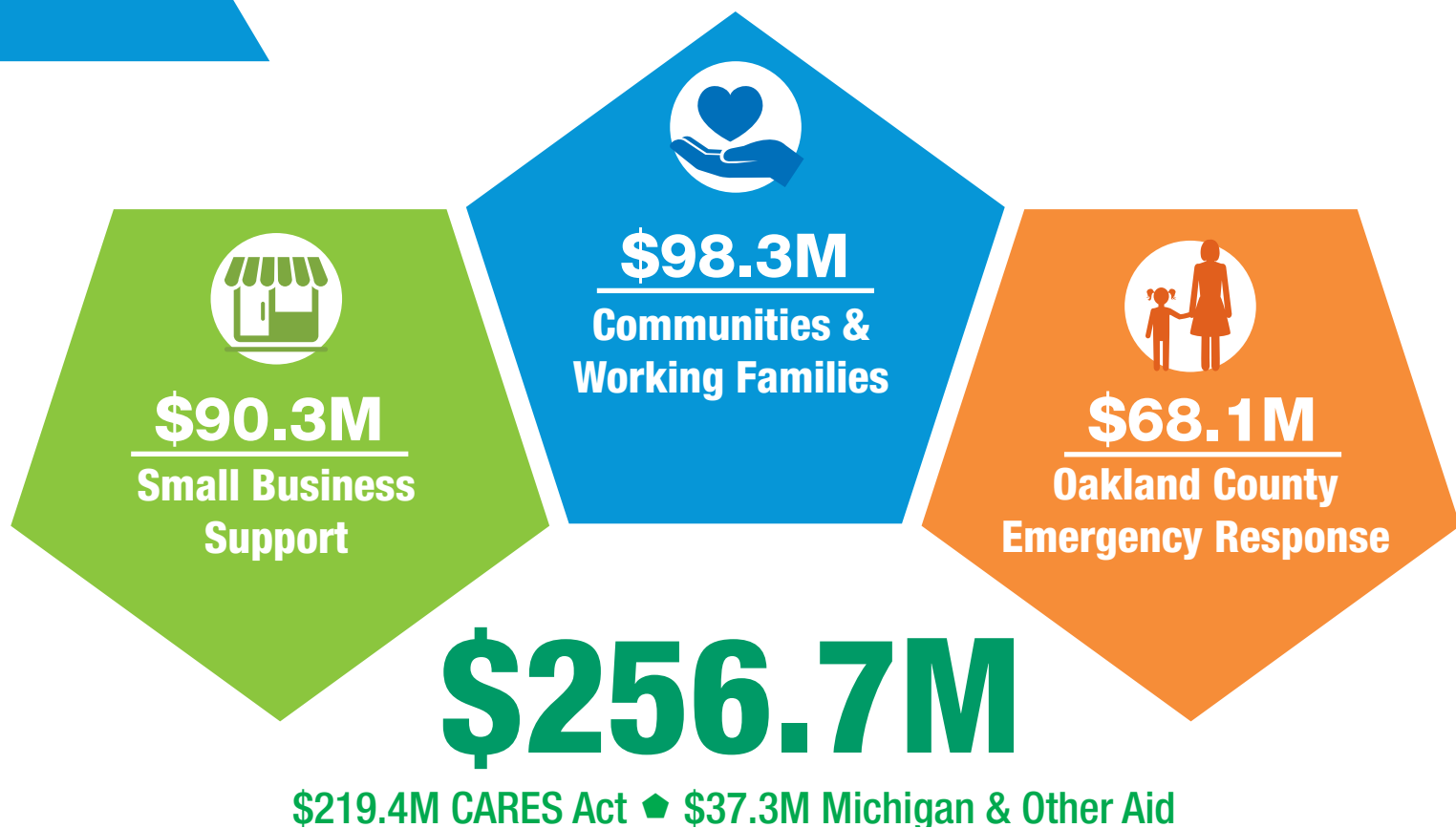


Figure 5



OAKLAND COUNTY'S financial condition (cont.)

did you know?

Oakland County has fully funded its pension and post-employment benefit plans.

Oakland County's policies and practices are designed for long-term sustainability to ensure its continuing ability to provide quality services. The County's strong financial position is evidenced by its balanced long-term fiscal plan, low debt obligations, and responsible fund balance amounts in conformance with GFOA Recommended Best Practices.

The hallmark of the county's focus on long-term financial planning is preparation and adoption of a triennial budget and five-year forecast. Not only is the budget adopted for the next three fiscal years, the triennial budget is considered a "rolling" budget in that when it is amended, the amendment always reflects the impact for both the remainder of the current fiscal year and the impact on the next two fiscal years.

The county has continually maintained a AAA bond rating which is the highest bond rating achievable from Standard & Poor's and Moody's Investors Service. This rating allows Oakland County to borrow at the lowest possible interest rate, saving the county millions of dollars in future borrowing costs. Local municipalities can also utilize the county's bond rating to borrow funds.

The issuance of debt is also limited. Debt is only issued after other sources of funding (operating budget, existing fund balance, etc.) have been explored. The county has the authority to issue up to \$8.1 billion in debt (10% of its State Equalized Value); however, the actual outstanding debt is \$633.2 million, 7.89% of the permissible amount.

Oakland County was the first county in the nation to fully fund its long-term retiree health care obligation. The most recent actuarial reports issued for the Oakland County Voluntary Employees' Benefit Association (VEBA) and Employee's Retirement System are for the fiscal year ending September 30, 2019. The VEBA fund assets were reported at 144.0% of the fund actuarially determined liabilities. The Oakland County Employees Retirement System assets were reported as 101.1% funded. It is important to note that the annual cost of retiree pension and health care benefits, both for the current year's expense and the actuarially determined amount for the future years' costs are accounted for in each year's operating budget. None of the costs are hidden and none are pushed off onto future generations.

The General Fund is the county's principal operating fund. A favorable General Fund balance is an indicator of a healthy operating environment. Oakland County's sustainable long-term goal is to maintain a General Fund balance equating to approximately 20% of annual General Fund / General Purpose expenditures. In fact, the county adopted a resolution in July of 2015 to formally codify the fund balance policy for the General Fund.

Since 2011, Oakland County's general fund balance has increased by a total of \$65.8 million. The increase is primarily attributable to the county's effort to limit spending while maintaining services. A concentrated effort to build additional resources to cover an anticipated revenue reduction has also contributed to the increase in recent years. **Figure 6a and 6b** provides a historical view of the county's General Fund trends and activity.



GENERAL FUND REVENUES & EXPENDITURES (IN MILLIONS OF DOLLARS)

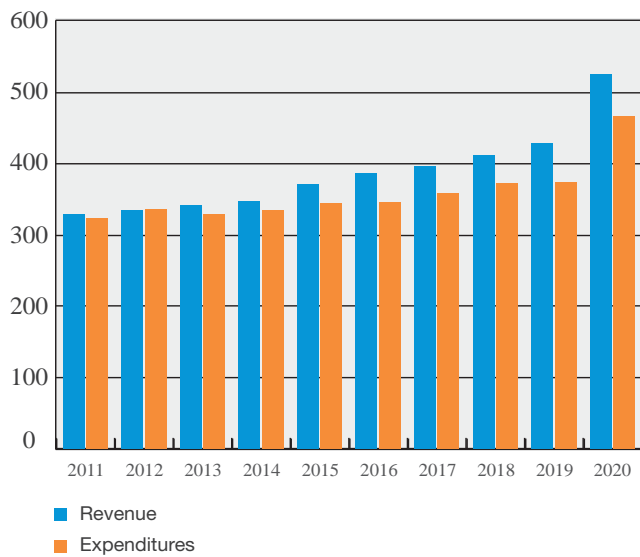
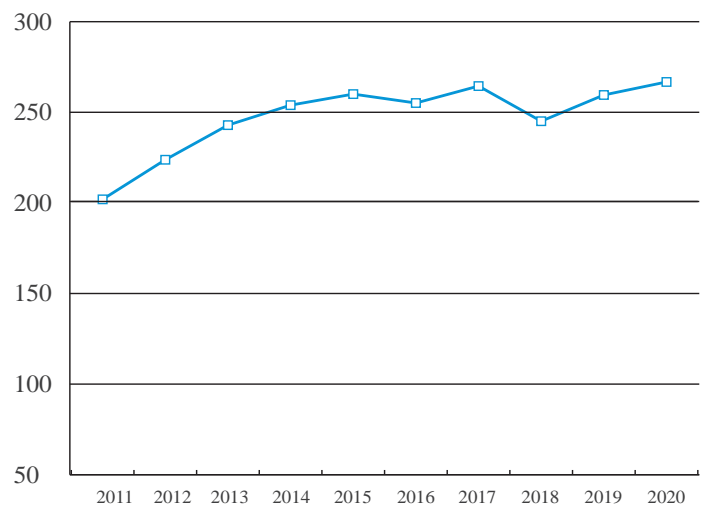


Figure 6a

Source: Oakland County Comprehensive Annual Financial Report

CHANGE IN GENERAL FUND EQUITY (IN MILLIONS OF DOLLARS)



REVENUE AND EXPENDITURES (IN MILLIONS)

	2011(a)	2012	2013	2014	2015	2016	2017	2018	2019	2020(b)
Total Revenue	\$328.9	\$335.4	\$342.9	\$347.5	\$372.1	\$387.1	\$397.6	\$412.1	\$429.2	\$526.2
Total Expenditures	324.4	337.1	329.8	335.3	345.3	346.6	359.1	373.5	374.6	467.0
Excess (Deficiency)	\$4.5	\$(1.7)	\$13.1	\$12.2	\$26.8	\$40.5	\$38.5	\$38.6	\$54.6	\$59.2
Other Financing Sources (Uses)	26.7	23.9	6.3	(1.0)	(20.6)	(45.5)	(29.0)	(58.3)	(39.9)	(51.9)
Beginning Equity	170.0	201.2	223.4	242.8	254.0	260.2	255.2	264.7	245.0	259.7
Ending Equity	\$201.2	\$223.4	\$242.8	\$254.0	\$260.2	\$255.2	\$264.7	\$245.0	\$259.7	\$267.0
As a % of Revenue	61.17%	66.61%	70.81%	73.09%	69.93%	65.93%	66.57%	59.45%	60.51%	50.74%

(a) 2011 Beginning Equity adjusted per GASB 54 restatement; included in Note 20 of the FY 2011 Comprehensive Annual Financial Report.

(b) 2020 Includes increased revenue and expenditure activity for CARES Act and other COVID-19 pandemic funding

Figure 6b



OAKLAND COUNTY'S financial condition (cont.)

Many other types of funds are used in accordance with Generally Accepted Accounting Principles to record the programs and services provided by the county:

- Special Revenue funds are used to record the activities that receive monies for restricted purposes such as Friend of the Court and grant-funded activities.
- Debt Service funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest, usually bonds.
- Capital Project funds account for the purchase or construction of major capital facilities, such as buildings, drains, water and sewer projects.
- Enterprise funds account for functions that are financed primarily through user charges and operate similar to businesses, such as the airports, water and sewer operations and the parks.
- Internal Service funds account for the financing of goods or services provided by one county department or agency to other departments or agencies on a cost-reimbursement basis.

The overall revenues and expenses for county functions illustrated in **Figure 7** are derived from Governmental and Proprietary Fund Statements presented in the Comprehensive Annual Financial Report. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange revenues. Business-type activities are financed in whole or in part by fees charged for goods or services. The Revenue Trend graph provides a 5-year history of county revenue sources. The Expense Trend graphs show expenses by major activities within the county. For additional information regarding changes by activity, please refer to the Management Discussion and Analysis section in the Fiscal Year 2020 Comprehensive Annual Financial Report at oakgov.com/mgtbud/fiscal.

Internal Service fund revenues and expenses have not been included in these totals. Also, the funds of the component units (Road Commission for Oakland County and Chapters 20 & 21 Drainage Districts) are not presented as these services are provided by other county entities. However, General Fund transfers to the Internal Service funds are included as expenses to reflect the use of county tax revenues more accurately.



FIVE YEAR REVENUE & EXPENSE TRENDS (IN MILLIONS OF DOLLARS)

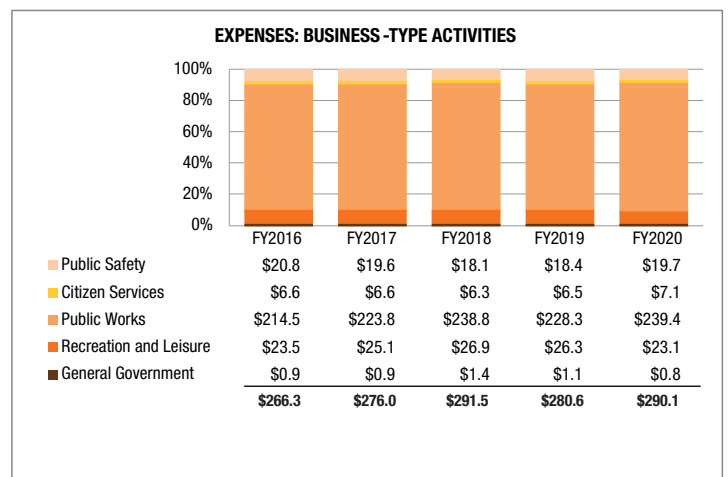
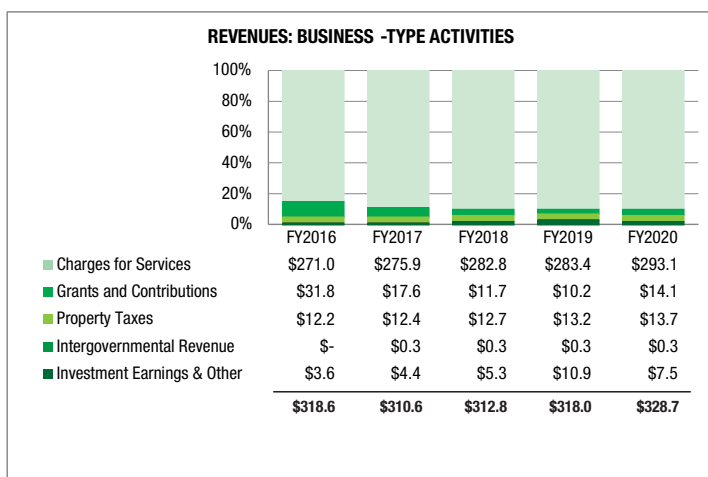
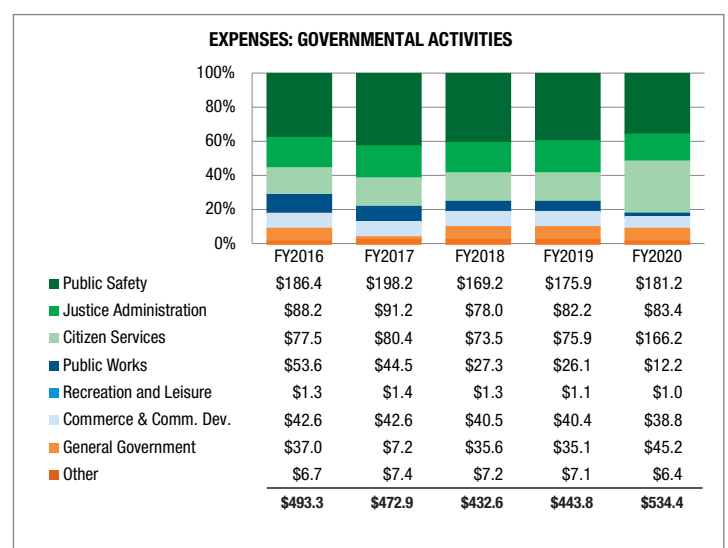
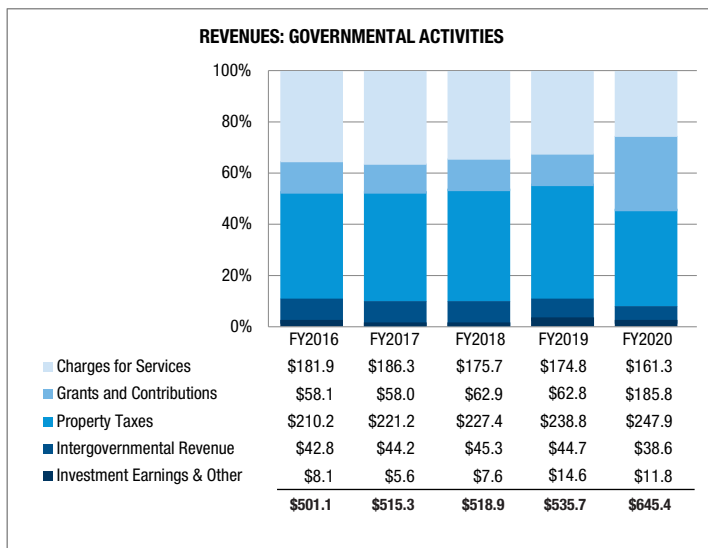
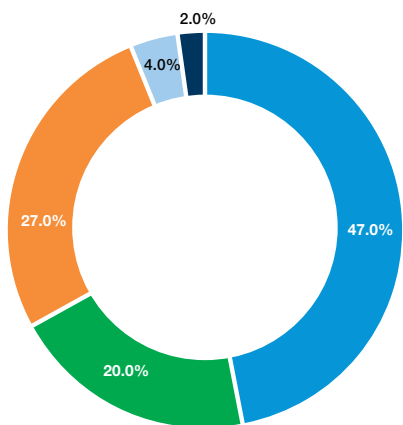


Figure 7



revenues



- Charges for Services
- Grants & Contributions
- Property Taxes
- Intergovernmental Revenue
- Investment Earnings & Other

The receipt of county revenues are defined as follows:

Property Taxes: The county’s actual property tax for General Fund operations is based on a rate of 4.02 mills. Parks and Recreation is also supported by taxes of .2329 mills and is reported as an Enterprise fund.

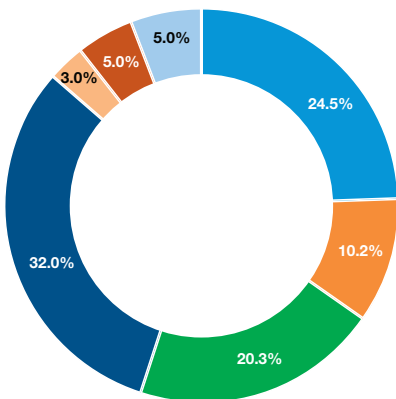
Grants and Contributions: Restricted funding provided by federal or state governments.

Intergovernmental: Revenue from state or local governments in the form of shared revenue or reimbursements.

Charges for Services: Revenue from fees received for purchased services.

Investment Earnings and Other: Interest on investments, revenue from rebates, refunds of prior year’s expenditures, transfers in from other funds and miscellaneous sources.

MAJOR PROGRAM expenditures

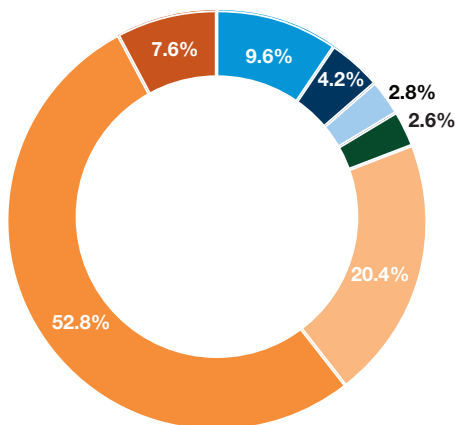


- Public Safety
- Justice Administration
- Direct Citizen Services
- Public Works
- Recreation & Leisure
- Commerce & Community Development
- General Government

For presentation purposes, county expenditures were broken into seven broad program areas: General Government, Public Safety, Justice Administration, Recreation and Leisure, Direct Citizen Services, Commerce and Community Development, and Public Works.



general government



- Legislative
- Executive
- Finance
- Human Resources
- Support Services
- Elections
- Treasury

General Government includes all areas of the county involved in the administration and financial aspects of county business. Included in this program are the County Executive, Board of Commissioners, Treasurer, Management and Budget, Human Resources and Central Services departments. The Elections Division is also included.

EXECUTIVE: The County Executive is responsible for coordinating county activities, maintaining fiscal policies and interacting with the Board of Commissioners and other countywide elected officials. Corporation Counsel and internal auditing functions are performed under the County Executive.

LEGISLATIVE: The Board of Commissioners is the governing body of Oakland County. The board is responsible for the adoption of the annual budget, establishing the county property tax millage rate, formulating and establishing county policies, making appointments to various boards and commissions, and adopting ordinances and rules.

TREASURY: The Treasurer serves as the banker of the county and acts as the custodian of all county funds and as the collector and distributor of all revenues.

FINANCE: The Department of Management and Budget oversees the finance functions of the county including Equalization, Fiscal Services and Purchasing. The Director is designated as the Fiscal Officer of the county and is responsible for ensuring that the county operates within a balanced budget and that all financial transactions and financial reporting are completed in accordance with the accounting and reporting standards set by the Governmental Accounting Standards Board.

HUMAN RESOURCES: The Human Resources Department, as mandated by Public Act 139, directs the performance of all personnel and labor relations functions for the county.

SUPPORT SERVICES: Central Services is responsible for the overall administration and operations of the Support Services Division which provides a wide variety of governmental and internal services to county departments including Vehicle Operations, Record Retention, Mailroom, and the Courthouse Cafeteria. This department also oversees the three county airports.

ELECTIONS: The Elections Division is responsible for overseeing all county and multi-jurisdictional elections, programming elections tabulators, printing ballots, training poll workers and maintaining permanent records of election results. The division also maintains all campaign finance records for local offices and updates the statewide Qualified Voter File (QVF) database. Additionally, the Elections Division records and maintains the official minutes of the Board of Commissioners.

did you know?

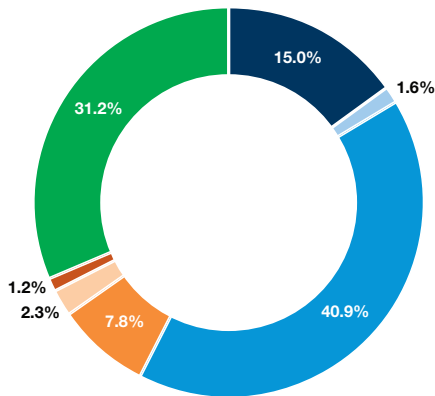
In response to the COVID-19 pandemic, Oakland County Board of Commissioners meet remotely with complete video conferencing while still preserving the intent of the Michigan Open Meetings Act, which ensures transparency and public participation. Meetings can be viewed online; either live or recorded at oakgov.com/boc

You can sign up for email notification of available county careers through Human Resources at oakgov.com/hr



Oakland County Sheriff's Deputies grant wish for child.
Photo Credit: Click on Detroit

public safety



- Incarceration
- Alternative Corrections Program
- Animal Control
- Homeland Security
- Community Law Enforcement
- Law Enforcement
- Crime Prevention

did you know?

The Sheriff's Office internationally accredited Forensic Science Lab is responsible for:

- crime scene processing
- biology/DNA
- drug chemistry
- firearms/toolmarks
- latent prints
- toxicology

Public Safety consists of all aspects of law enforcement.

LAW ENFORCEMENT / INCARCERATION / COMMUNITY LAW ENFORCEMENT

SUPPORT: The **Sheriff's Office** is comprised of the Administrative Services Division, which conducts business and human resource functions, and two main groups: the Corrections/Courts and Inmate and Support Services Group and the Law Enforcement Services Group. The Corrections/Courts and Inmate and Support Services Group is made up of Corrective Services, which oversees operations of the main jail and inmate support services and Corrective Services - Satellites, which oversees the operations of facilities outside the main jail, including court security. The Law Enforcement Services Group includes Emergency Response and Preparedness; Emergency Communications and Operations which provides dispatch services; Patrol Services, which administers law enforcement activities including contracted patrol; and Investigative/ Forensic Services, which provides countywide police service support including investigations for numerous areas such as narcotics, fire, homicide, crime scene and computer crime in addition to forensic lab services.

Children's Village is the county's residential facility for children and youth who are court-ordered into care or who have been placed in the facility by the Michigan Department of Human Services.

Information Technology programs that support local community law enforcement are also included under Public Safety.

ALTERNATIVE CORRECTIONS PROGRAMS: The **Community Corrections Division** provides a wide array of sentencing alternatives for all types of non-violent offenders. These programs offer rehabilitative value without compromising public safety. All programs are cost effective alternatives to incarceration, which allows for the jail space to be reserved for the most serious offenders.

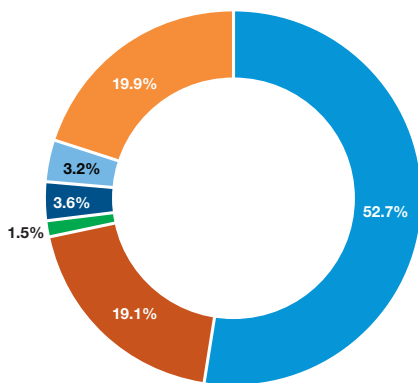
The **Circuit Court Probation Division** provides the Oakland County Circuit Court with a Pre-Sentence Investigation Report consistent with Michigan Compiled Law 771.14 prior to sentencing on each defendant convicted of a felony and referred by the court. The Circuit Court Probation Division is a multi-funded agency, which is funded by both the state of Michigan and Oakland County.

HOMELAND SECURITY: The **Homeland Security Division** provides emergency management planning, response, recovery and mitigation services for natural, technological, national security and nuclear emergencies or disasters affecting Oakland County.

ANIMAL CONTROL is responsible for the enforcement of state laws pertaining to domestic animals and livestock.

Crime Prevention: The **Youth Assistance Program**, within **Circuit Court**, is designed to strengthen youth and families to prevent and reduce delinquency, abuse, and neglect through community and volunteer involvement.

justice administration



- Judicial Process
- Litigation
- Investigations
- Estates & Mental Health
- Case Records
- Civil Enforcement

did you know?

For \$25, residents can store their will for safekeeping with the Probate Court.

//////////
Circuit Court legal records can be searched online through Court Explorer.

Justice Administration includes the Circuit, 52nd District and Probate courts as well as the Prosecuting Attorney's Office. A portion of the County Clerk, the official recorder of county records and Clerk to the Circuit Court, is also included.

JUDICIAL PROCESS: The **6th Judicial Circuit Court** serves all the citizens of Oakland County. It hears civil, criminal and family cases, as well as appeals from district courts, administrative agencies, and some Probate Court matters. The job of the court is to dispense justice, interpret the law and settle disputes.

The **52nd District** courts have jurisdiction over all misdemeanor, ordinance and charter violations and preliminary examinations on all felony cases. The District Court has exclusive jurisdiction over General Civil actions when the amount in controversy does not exceed \$25,000, Landlord Tenant and Land Contract Forfeiture cases, as well as Small Claims cases with disputes not exceeding \$6,000. The District Court may also conduct marriages. There are four divisions of the court: Division I in Novi, Division II in Clarkston, Division III in Rochester Hills and Division IV in Troy.

ESTATES AND MENTAL HEALTH: **Probate Court** is responsible for the probating of wills, guardianships, conservatorships and the administration of estates of deceased persons by personal representatives.

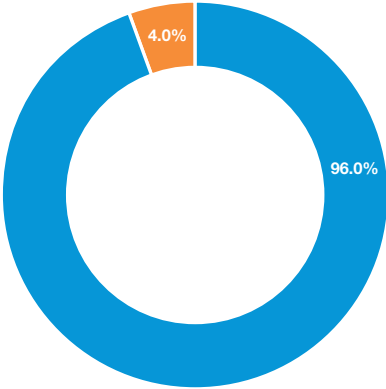
LITIGATION/INVESTIGATIONS: The **Prosecuting Attorney** is the chief law enforcement officer of the county, primarily charged with the duty to see that state criminal laws are faithfully enforced. The Prosecuting Attorney represents the people of the state of Michigan in all state law criminal matters pending before all courts in Oakland County, advocates for new legislation and other reforms in the system, and assists in the training of police officers to ensure they are able to perform their functions in accordance with the law.

CASE RECORDS: The **Office of the County Clerk** is responsible for recording and maintaining all 6th Judicial Circuit Court paper and electronic documents in accordance with all statutory and Supreme Court guidelines.

CIVIL ENFORCEMENT: **Fiscal Services Reimbursement** is responsible for managing collections for the Circuit, Family, and Probate courts for all court ordered fees and determines the ability to pay for various court services. Prosecuting Attorney and Friend of the Court Child Support Enforcement programs are also included in this area.



recreation & leisure



■ Parks & Recreation
■ Library

Recreation and Leisure includes services that promote recreational, leisure and cultural activities for county citizens which are provided by Parks and Recreation, the library and the Office of Arts, Culture & Film.

PARKS AND RECREATION: With 6,700 acres of natural landscapes and outdoor recreation for Oakland County residents, the 13 Oakland County parks offer a wide variety of year-round recreation opportunities ranging from camping, hiking, swimming, boating, golfing and picnicking to cross-country skiing, ice skating and ice fishing. Explore Oakland County Parks and Recreation at OaklandCountyParks.com.

Parks and Recreation is also responsible for the management and operation of the Oakland County Farmers Market. The market is open three days a week, provides grower-direct fresh produce, flowers and hand-made goods. Vendors showcase their products at indoor and outdoor stalls. Red Wood Grill provides on-site BBQ fare. Special events are held throughout the year, including wine tasting at Oakland Uncorked, food truck rallies and community garage sales. Nutrition and health programs are hosted by Michigan State University Extension and master gardeners, as well as the Oakland Conservation District and the Oakland County Health Division. Note that events are subject to change due to COVID-19 guidelines and protocols.

LIBRARY: The **Adams-Pratt Oakland County Law Library** provides an extensive, up-to-date legal research collection for use by the general public and legal professionals alike. It is the largest public county law library in the state of Michigan, serving the public, government and court employees, attorneys, students and other visitors. The library assists the public with court proceedings by providing court rules, procedural information, forms and free computer access for legal research.

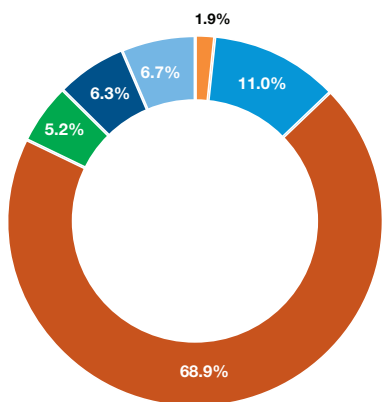
ARTS, CULTURE & FILM: While Oakland County no longer administers the regional regranting program directly, the county still provides administrative staff to enhance, strengthen and promote the arts and cultural life in Oakland County through advocacy, promotion, funding and programming initiatives.

did you know?

Oakland County in partnership with Michigan Department of Natural Resources opened September 2020 the Holly Oaks ORV park that encompasses 106-acres and allows all types of ORVs, including full-size vehicles, side-by-sides, all terrain vehicles or ATVs and motorcycles.



direct citizen services



- General Services
- Health Services
- Environmental Health Services
- Family Services
- Mental Health
- Child Welfare

did you know?

Since the pandemic, the Oakland County Animal Shelter and Pet Adoption Center switched to appointment-only client visits Monday through Friday and have collaborated with Information Technology division to create a new online tool Pet Assistance Locator for the Public to help struggling pet owners find food, low-cost clinical care at their fingertips.

Direct Citizen Services represents all areas which provide direct services to individual citizens.

HEALTH SERVICES / ENVIRONMENTAL HEALTH SERVICES: The **Health Division** protects the public's health through health promotion, disease prevention and protection of the environment. In addition to its traditional public health role, the Health Division is committed to protecting the public through continual review and improvement of its emergency response capabilities, having developed nationally recognized preparedness programs. The Health Division executes all of these responsibilities in an exemplary manner in an environment of limited resources and increasing requirements from state and federal authorities.

GENERAL SERVICES: **Michigan State University Extension** is part of the National Cooperative Extension Service system that provides unbiased research-based education to address critical issues. The mission of MSUE is to help people improve their lives through an educational process that applies knowledge to critical issues, needs and opportunities.

The **Veterans' Services** Division provides technical, local-level advocacy and assistance to Oakland County veterans and dependents to obtain federal, state and local veterans' benefits.

The **County Clerk Vital Records** Unit is responsible for recording and safeguarding birth, death, marriage, notary public and assumed names documents in addition to processing concealed weapons permits.

The **Medical Examiner's office** investigates and determines cause and manner of death in any violent, sudden, unexpected, suspicious or otherwise unexplained death, inclusive of all jail deaths and deaths in police custody occurring within Oakland County.

The **Animal Shelter and Pet Adoption Center**, operating out of its new facility that opened in 2017, has been helping animals by providing shelter and care while at the same time attempting to reunite them with their owners or to find new, loving homes. This is also included in the General Services area.

CHILD WELFARE: **Children's Village** shelter care for young people who are in need of protection for reasons of abuse or neglect. This category also encompasses Michigan State University Extension (MSUE) 4-H Youth programs.

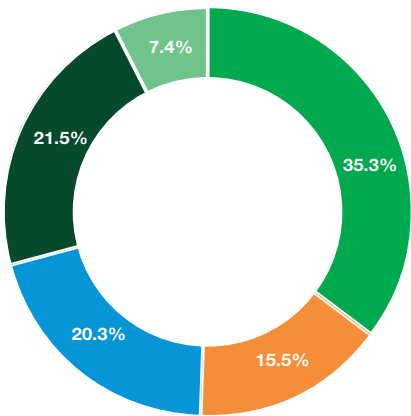
FAMILY SERVICES: The **Prosecuting Attorney Victim Services Section** offers information and support to all crime victims throughout Oakland County. The information helps victims or families understand and exercise their rights, as well as gain an understanding of the criminal court process.

Circuit Court Adoption Services processes adoption petitions for direct placement, agency, adult, stepparent, and relative adoptions.

MENTAL HEALTH: represents the annual payment to the Oakland County Community Mental Health Authority, as required by the Mental Health Code.



community development



- Economic Development
- Community Development
- Community Services
- Environmental Protection
- Workforce Development

Commerce and Community Development reflects all efforts to promote and sustain a strong business and economic climate, a healthy environment and vibrant communities.

COMMUNITY DEVELOPMENT programs prepare and provide land use information and zoning and master plan reviews for Oakland County communities to improve land use coordination and decision-making. Also, Main Street Oakland County maximizes the economic potential and preserves the heritage and sense of place of the county’s historic commercial (downtown) districts.

The **Community & Home Improvement Division**, which due to a reorganization in early 2021, is now known as **Neighborhood Housing Development**, administers federal housing and community development grants from the U.S. Department of Housing and Urban Development. These grants are designed to create viable communities by providing decent, safe and sanitary housing, a suitable living environment and expanded economic opportunities for persons of low and moderate income, homeless persons, and persons with housing issues.

The **Register of Deeds** records and safeguards all land related documents including subdivision plats and condominium plans. The office has a Super Index, allowing millions of documents filed with Oakland County to become easily searchable by any piece of information contained within them. There is also a Property Records Notification system that notifies citizens by e-mail when a document is recorded with their specified search term(s).

COMMUNITY SERVICES: The **Equalization Division** assists the Board of Commissioners in ascertaining whether the real and personal property in the townships and cities of Oakland County have been equally and uniformly assessed at true cash value.

Access Oakland Account Services provides secure access to business systems, account management, reporting, and payment options.

The **Water Resources Commissioner** is the delegated authority to maintain the established legal levels of 55 lakes within Oakland County. Under the provisions of the Land Division Act, the Water Resources Commissioner’s Office also reviews and approves subdivision plats to ensure that adequate storm drainage facilities have been included in the engineering plan.



did you know?

Manufacturing Day in Oakland County is a celebration of modern manufacturing - an opportunity for students to get a firsthand look at what today's engineers, technicians and other staff do each day at advanced manufacturing facilities across the region. Practicing social distancing due to COVID-19, 2020 was a success as the County offered virtual tours to 700 students visiting 8 companies



Elite 40 Under 40 program recognizes and spotlights dynamic leaders under the age of 40 who are making a difference in Oakland County and beyond. In its ninth year, the program is open to individuals under 40 who live or work in Oakland County and a panel of independent judges select top applicants

ECONOMIC DEVELOPMENT programs support the retention and expansion of existing businesses and entrepreneurs through a comprehensive range of services and information. The programs diversify Oakland County's economic base by attracting new companies throughout the world via its Emerging Sectors initiative. Since its creation in 2004 through December 2020, the Emerging Sectors program has had 571 business successes and has attracted about \$5.4 billion in investment, creating approximately 54,958 jobs and retaining 40,386 jobs.

Due to its educated work force, Oakland County is well positioned to continue its transformation to the evolving knowledge-based economy. Approximately 59.2% of all County residents hold a degree from an institute of higher education. Oakland County has been investing for years in many of the industries that are prominent in the New Economy. Innovative programs such as Automation Alley, Emerging Sectors, Medical Main Street, and Tech248 continue to identify industries and businesses that are projected to have increasing employment opportunities, particularly those associated with professional and business services, health services, technology services, robotics, and advanced manufacturing.

The Product Development and Services program researches, collects, and disseminates data and maps that describe Oakland County, its communities, businesses, and demographic/development trends. The One Stop Shop Business Center is the first point of contact for entrepreneurs and others interested in starting or growing a business, accessing financing, business counseling services or attending any of the dozens of classes offered by the center. Note that in early FY 2021, the county is in the process of updating their economic development strategy and related programs that focus on areas such as educational attainment, mobility, digitizing manufacturing, and supporting small business.

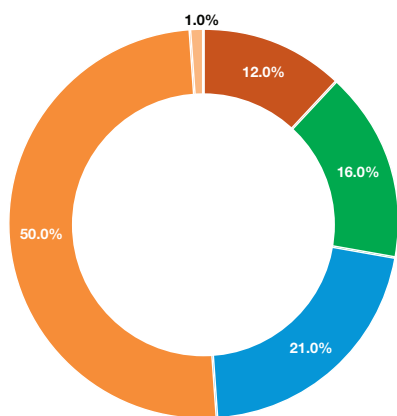
ENVIRONMENTAL PROTECTION: Environmental Stewardship supports sustainable economic growth, development and redevelopment through the preparation and communication of information, plans, visions and options which advance proactive, coordinated, locally driven conservation and recreation initiatives.

The Waste Resource Management program develops and administers the county's solid waste planning efforts.

WORKFORCE DEVELOPMENT: Under the joint direction of the Oakland County Workforce Development Board and the County Executive, the Workforce Development Division administers numerous state and federally funded programs that serve the county's job seekers and employers.



public works



- Public Utilities
- Transportation
- County Facilities
- Drainage Systems
- Debt Services

Public Works refers to all operating systems that form the infrastructure of basic county functions.

COUNTY FACILITIES: **Facilities Management** plans, designs, constructs, renovates, operates, maintains, repairs and provides security for the facilities and grounds owned and maintained by Oakland County.

TRANSPORTATION: The **Aviation Division** oversees three county-owned airports; Oakland County International Airport, Oakland/Troy Airport and Oakland/Southwest Airport.

PUBLIC UTILITIES/DRAINAGE SYSTEMS: The **Water Resources Commissioner** provides leadership in areas of regional cooperation in order to make responsible decisions about infrastructure, the environment and water quality. These responsibilities include the operation and maintenance of county-owned sewers and many individual municipal sewer systems and drinking water systems under contract. Other functions of the office include operations and maintenance of facilities such as sewage pump stations, retention treatment basins, storm water retention facilities and lake level augmentation sites. Duties also include drain and sewer construction inspection, sewage flow metering, engineering plan review and permitting, as well as a soil erosion control program to monitor construction activities to protect Oakland County lakes and streams from the effects of soil erosion and sedimentation.

ADVANCED TECHNOLOGY: The **Department of Information Technology (IT)** plays an integral role in county operations by developing, integrating and maintaining innovative technology programs. IT provides service to all units of County government, as well local municipalities and county-affiliated companies, organizations and individuals.

The County continues to be a leader in efforts to share government resources through intergovernmental cooperative programs. The County's Courts and Law Enforcement Management Information System (CLEMIS) program is a premiere example of regional collaboration with over 250 public safety agencies across Southeast Michigan.

Government to Government, or G2G, Marketplace was developed to offer solutions from government partners and approved vendors to government agencies through an online store experience. The goal of this initiative is to provide governments with an easy way to research, purchase and implement technology solutions and professional services. The G2G Marketplace simplifies the purchase and licensing process with pre-negotiated blanket purchase agreements so government agencies can utilize technology and services quickly. Currently, there are approximately 1,200 registered government users across the United States and in other countries around the world utilizing the G2G Marketplace.

Visit G2GMarket.com for additional information.



awards & accomplishments IN 2020

did you know?

Oakland County received seven Achievement Awards from the National Association of Counties (NACo) in 2020.

Oakland County received seven Achievement Awards from the National Association of Counties (NACo) in 2020.

2019 BETTER WITH BREAKFAST INITIATIVE: An initiative launched by the Oakland County Board of Commissioners in partnership with the United Way of Southeastern Michigan and Oakland Schools, implemented the largest countywide universal school breakfast program to provide breakfast to all students in school, including those who do not qualify and helps ensure all students are ready to learn. The increase in breakfast access brings in additional federal reimbursement for schools.

RETURNING CITIZENS ENTREPRENEUR TRAINING CENTER – Established by the Oakland County Treasurer's Office in 2019, the Returning Citizens Entrepreneur Training Center is an entrepreneurial development program designed to transition returning citizens from incarceration into financial empowerment through the rewards of self-employment. This program pairs county-employed financial counselors with returning citizens to plan and launch new businesses.

CLEMIS FIRE INTEGRATED RECORDS SYSTEM (CFIRS) – Oakland County Information Technology (OCIT) established a subgroup called CLEMIS (Courts and Law Enforcement Management Information Systems), that has a history of writing a robust set of applications that span all aspects of law enforcement, from 911 dispatch to a comprehensive records management system, while the fire department members were using a commercial-off-the-shelf (COTS) system. Using a COTS system has numerous limitations for such as diverse group of 48 fire departments. Working with the vendor to modify the software to support multiple agencies was challenging, expensive and changes to support a unique configuration were slow to be implemented. CLEMIS wrote their own fire records management system. The outcome was a set of ten modules that gather information from the inception of a 911 call, incident management, to record keeping and generating reports that meet local, state, and federal requirements.

CRIMINAL JUSTICE INFORMATION SERVICES (CJIS) APPROVED DATA CENTER – Oakland County moved from a Cloud First to a Cloud Smart strategy to obtain the most efficient use and reduce cost while extending the services of Oakland County Information Technology (OCIT). The County has been utilizing Amazon Web Services (AWS) to build OCIT cloud environments. The Software Defined Data Center (SDDC) approach uses software architecture/design and code to orchestrate the “building” of the Government Cloud (GovCloud) environment, leveraging automation software which allows for innovative, agile, and rapid development efforts. The SDDC provided OCIT a solid base to build the environment to contain applications which will house Criminal Justice Information (CJI) data.



awards & accomplishments

IN 2020 (cont.)

SECURITY AND FLEXIBILITY THROUGH SIEM AND MONITORING – Oakland County embarked on a project to launch a third-party managed Security Information and Event Management (SIEM) software to provide detailed analysis on threat vectors while providing 24x7 support. To accomplish this goal, Oakland County has used a design with software and a third-party provider of monitoring tools that provides us the dual capabilities of greater visibility into security events at Oakland County, both on premises and in the cloud visible with one “pane of glass”, as well as to provide compensating monitoring controls to infrastructure that otherwise would need to be vacated in an urgent timeframe – allowing us to better plan and test such a migration.

WATER INFRASTRUCTURE 101: WHAT YOU NEED TO KNOW BELOW AND BEYOND LIBRARY DISCUSSIONS – The Oakland County Water Resources Office (WRC) sought to engage libraries to achieve community goals of educating the public about water infrastructure through public outreach, and by utilizing the county library system to empower the public to teach them about the least known infrastructure—water. WRC has been bringing the issue of aging water infrastructure to the forefront by creating a series of library discussions where the public can learn about this critical quality of life issue.

RED OAKS NATURE CENTER STORYBOOK TRAIL – Visitors on the trail through Friendship Woods at Oakland County Parks and Recreation’s (OCPR) Red Oaks Nature Center can now play a game of hide and seek with Mother Nature as they learn how many insects disguise themselves to avoid predators. Pages of Ruth Heller’s children’s book, *How to Hide a Butterfly and Other Insects*, has been incorporated into displays along the trail giving readers clues to what to look for to find a hidden insect. The Storybook Trail was funded by a \$3,000 Healthy Recreation Catalyst Award from Michigan Recreation and Park Association, Blue Cross Blue Shield, and the Michigan Department of Natural Resources.

gfoa award

The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Oakland County for its Popular Annual Financial Report for the fiscal year ended September 30, 2019. The prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. Oakland County has received a popular award for the last 23 consecutive years (fiscal years ending 1997-2019).



Government Finance Officers Association

Award for Outstanding Achievement in Popular Annual Financial Reporting

Presented to

Oakland County

Michigan

For its Annual Financial Report
for the Fiscal Year Ended

September 30, 2019

Christopher P. Morrell

Executive Director/CEO



additional information

OAKLAND COUNTY WEBSITE

A wealth of information on county services is available on the website at [OakGov.com](https://oakgov.com). Copies of this document as well as the county's line item budget, program budget and Comprehensive Annual Financial Report are also available in PDF format on the website.

Oakland County Contacts

General

Main #	(248) 858-1000
Toll Free	1-888-350-0900

Elected Officials

Board of Commissioners	(248) 858-0100
Clerk/Register of Deeds	(248) 858-0581
County Executive	(248) 858-0480
Prosecutor	(248) 858-0656
Sheriff	(248) 858-5000
Treasurer	(248) 858-0611
Water Resources Commissioner	(248) 858-0958

Courts

Circuit Court	(248) 858-0344
Probate Court	(248) 858-0260

District Courts

52-1 Novi	(248) 305-6080
52-2 Clarkston	(248) 625-4880
52-3 Rochester	(248) 853-5553
52-4 Troy	(248) 528-0400

Comprehensive Annual Financial Report

Complete financial statements of Oakland County, with additional demographic and economic information, are provided in the county's Comprehensive Annual Financial Report. The document is available in PDF format on the county website. A printed version of this report can be viewed at the following location:

Adams-Pratt Oakland County Law Library

1200 North Telegraph | Building 14 East – 2nd Floor | Pontiac, MI 48341-0453 | (248) 858-0012

Acknowledgements

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OakGov.com/MGTBUD

